



**LOCKYER VALLEY REGIONAL  
COUNCIL**

**2018/2019 BUDGET AND  
LONG TERM FINANCIAL  
FORECAST**



REGIONAL COUNCIL

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# BUDGET DOCUMENTS

Lockyer Valley Regional Council  
2018/2019 Budget and Long Term Financial Forecast 2019 to 2028  
Statement of Income and Expenditure

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<b>Revenue</b>										
<b>Recurrent revenue:</b>										
Rates & Utility Charges	41.55M	43.23M	44.87M	46.53M	48.26M	50.04M	51.90M	53.83M	55.83M	57.90M
Less Discounts	(1.63M)	(1.69M)	(1.75M)	(1.82M)	(1.88M)	(1.95M)	(2.02M)	(2.09M)	(2.16M)	(2.24M)
<b>Net rates and utility charges</b>	<b>39.92M</b>	<b>41.54M</b>	<b>43.11M</b>	<b>44.71M</b>	<b>46.38M</b>	<b>48.10M</b>	<b>49.89M</b>	<b>51.74M</b>	<b>53.66M</b>	<b>55.66M</b>
Fees and charges	4.84M	4.98M	5.13M	5.29M	5.45M	5.61M	5.78M	5.95M	6.13M	6.31M
Sales, contract and recoverable works	1.90M	1.95M	2.01M	2.06M	2.12M	2.18M	2.24M	2.30M	2.37M	2.43M
Operational Grants & subsidies	5.57M	6.08M	6.22M	6.37M	6.53M	6.70M	6.88M	7.07M	7.26M	7.46M
Interest received	1.37M	1.43M	1.42M	1.43M	1.51M	1.64M	1.73M	1.85M	2.02M	2.22M
Other recurrent income	3.96M	4.07M	4.18M	4.29M	4.40M	4.52M	4.64M	4.76M	4.89M	5.02M
<b>Total recurrent revenue</b>	<b>57.55M</b>	<b>60.06M</b>	<b>62.08M</b>	<b>64.16M</b>	<b>66.39M</b>	<b>68.75M</b>	<b>71.16M</b>	<b>73.68M</b>	<b>76.33M</b>	<b>79.10M</b>
<b>Capital revenue:</b>										
Capital Grants	3.10M	0.63M	0.44M	0.44M	0.44M	0.44M	0.60M	0.60M	0.60M	0.60M
Developer Contributions	0.19M	0.50M	0.50M	0.50M	0.50M	0.50M	0.50M	0.50M	0.50M	0.50M
Gain/(loss) on sale of property, plant & equipment	0.23M	(0.04M)	0.49M	0.29M	0.31M	0.25M	0.23M	0.19M	0.09M	0.09M
<b>Total capital revenue</b>	<b>3.52M</b>	<b>1.09M</b>	<b>1.43M</b>	<b>1.23M</b>	<b>1.24M</b>	<b>1.19M</b>	<b>1.33M</b>	<b>1.29M</b>	<b>1.19M</b>	<b>1.19M</b>
<b>Total income</b>	<b>61.07M</b>	<b>61.15M</b>	<b>63.50M</b>	<b>65.38M</b>	<b>67.63M</b>	<b>69.94M</b>	<b>72.48M</b>	<b>74.97M</b>	<b>77.51M</b>	<b>80.29M</b>
<b>Expenses</b>										
<b>Recurrent expenses:</b>										
Employee costs	24.16M	24.93M	25.85M	26.49M	27.53M	28.77M	30.21M	31.11M	32.65M	33.91M
Materials and services	17.01M	17.42M	17.85M	18.31M	18.79M	19.31M	19.86M	20.42M	21.01M	21.60M
Depreciation and amortisation	13.00M	13.67M	14.14M	15.27M	15.52M	14.93M	13.95M	14.35M	14.72M	15.68M
Finance costs	1.31M	1.25M	1.17M	1.09M	1.02M	0.93M	0.85M	0.75M	0.66M	0.56M
<b>Total expenses</b>	<b>55.49M</b>	<b>57.27M</b>	<b>59.01M</b>	<b>61.15M</b>	<b>62.87M</b>	<b>63.93M</b>	<b>64.86M</b>	<b>66.64M</b>	<b>69.03M</b>	<b>71.76M</b>
<b>Result from ordinary activities</b>	<b>5.58M</b>	<b>3.88M</b>	<b>4.50M</b>	<b>4.23M</b>	<b>4.77M</b>	<b>6.00M</b>	<b>7.63M</b>	<b>8.33M</b>	<b>8.49M</b>	<b>8.53M</b>
<b>Operating Result</b>										
<b>Adj for Capital Income</b>	<b>2.06M</b>	<b>2.78M</b>	<b>3.07M</b>	<b>3.00M</b>	<b>3.53M</b>	<b>4.82M</b>	<b>6.30M</b>	<b>7.04M</b>	<b>7.30M</b>	<b>7.34M</b>

**Lockyer Valley Regional Council**  
**2018/2019 Budget and Long Term Financial Forecast 2019 to 2028**  
**Statement of Financial Position**

	2019 \$ Budget	2020 \$ Forecast	2021 \$ Forecast	2022 \$ Forecast	2023 \$ Forecast	2024 \$ Forecast	2025 \$ Forecast	2026 \$ Forecast	2027 \$ Forecast	2028 \$ Forecast
<b>Current assets</b>										
Cash assets and cash equivalents	14.88M	14.73M	12.56M	13.36M	16.25M	18.63M	19.85M	23.77M	28.93M	35.02M
Other inventory	3.40M	3.40M	3.40M	3.40M	3.40M	3.40M	3.40M	3.40M	3.40M	3.40M
Receivables	2.97M	3.09M	3.21M	3.32M	3.43M	3.54M	3.68M	3.81M	3.94M	4.06M
Prepayments	0.50M	0.50M	0.50M	0.50M	0.50M	0.50M	0.50M	0.50M	0.50M	0.50M
<b>Total current assets</b>	<b>21.75M</b>	<b>21.72M</b>	<b>19.67M</b>	<b>20.58M</b>	<b>23.59M</b>	<b>26.08M</b>	<b>27.43M</b>	<b>31.47M</b>	<b>36.77M</b>	<b>42.99M</b>
<b>Non-current assets</b>										
Land held for development or sale	1.85M	1.85M	1.85M	1.85M	1.85M	1.85M	1.85M	1.85M	1.85M	1.85M
Joint Ventures & Associates	31.94M	33.13M	34.34M	35.59M	36.87M	38.19M	39.53M	40.91M	42.32M	43.77M
Property, plant and equipment	616.35M	618.24M	660.03M	661.66M	661.65M	702.09M	703.72M	704.88M	747.25M	754.46M
Intangible assets	6.25M	6.21M	6.04M	5.08M	4.12M	3.90M	5.61M	5.63M	5.14M	4.69M
Capital works in progress	8.33M	7.94M	7.89M	7.89M	7.89M	7.89M	7.89M	7.89M	7.81M	-
Other non-current assets	14.74M	14.74M	14.74M	14.74M	14.74M	14.74M	14.74M	14.74M	14.74M	14.74M
<b>Total non-current assets</b>	<b>679.45M</b>	<b>682.10M</b>	<b>724.89M</b>	<b>726.81M</b>	<b>727.11M</b>	<b>768.65M</b>	<b>773.33M</b>	<b>775.89M</b>	<b>819.11M</b>	<b>819.50M</b>
<b>Total assets</b>	<b>701.20M</b>	<b>703.82M</b>	<b>744.56M</b>	<b>747.39M</b>	<b>750.69M</b>	<b>794.73M</b>	<b>800.76M</b>	<b>807.36M</b>	<b>855.88M</b>	<b>862.49M</b>
<b>Current liabilities</b>										
Trade and other payables	3.73M	3.82M	3.94M	4.04M	4.16M	4.28M	4.43M	4.56M	4.72M	4.85M
Borrowings	1.54M	1.62M	1.70M	1.78M	1.87M	1.96M	2.05M	2.15M	2.26M	2.37M
Employee payables/provisions	4.72M	4.90M	5.08M	5.26M	5.44M	5.62M	5.80M	5.99M	6.17M	6.35M
Other provisions	0.14M	0.14M	0.14M	0.14M	0.14M	0.14M	0.14M	0.14M	0.14M	0.14M
<b>Total current liabilities</b>	<b>10.14M</b>	<b>10.48M</b>	<b>10.86M</b>	<b>11.22M</b>	<b>11.61M</b>	<b>12.00M</b>	<b>12.44M</b>	<b>12.84M</b>	<b>13.28M</b>	<b>13.71M</b>
<b>Non-current liabilities</b>										
Borrowings	23.19M	21.57M	19.87M	18.08M	16.22M	14.26M	12.20M	10.05M	7.79M	5.43M
Employee payables/provisions	0.49M	0.51M	0.53M	0.54M	0.56M	0.58M	0.60M	0.62M	0.64M	0.66M
Other provisions	28.16M	28.16M	28.16M	28.16M	28.16M	28.16M	28.16M	28.16M	28.16M	28.16M
<b>Total non-current liabilities</b>	<b>51.84M</b>	<b>50.24M</b>	<b>48.56M</b>	<b>46.79M</b>	<b>44.94M</b>	<b>43.00M</b>	<b>40.97M</b>	<b>38.83M</b>	<b>36.60M</b>	<b>34.25M</b>
<b>Total liabilities</b>	<b>61.98M</b>	<b>60.72M</b>	<b>59.41M</b>	<b>58.01M</b>	<b>56.55M</b>	<b>55.00M</b>	<b>53.40M</b>	<b>51.68M</b>	<b>49.88M</b>	<b>47.96M</b>
<b>Net community assets</b>	<b>639.22M</b>	<b>643.10M</b>	<b>685.14M</b>	<b>689.37M</b>	<b>694.14M</b>	<b>739.73M</b>	<b>747.36M</b>	<b>755.68M</b>	<b>806.00M</b>	<b>814.53M</b>
<b>Community equity</b>										
Asset revaluation reserve	254.96M	254.96M	292.51M	292.51M	292.51M	332.09M	332.09M	332.09M	373.92M	373.92M
Retained surplus (deficiency)	384.26M	388.14M	392.64M	396.87M	401.63M	407.64M	415.27M	423.60M	432.08M	440.61M
<b>Total community equity</b>	<b>639.22M</b>	<b>643.10M</b>	<b>685.14M</b>	<b>689.37M</b>	<b>694.14M</b>	<b>739.73M</b>	<b>747.36M</b>	<b>755.68M</b>	<b>806.00M</b>	<b>814.53M</b>

**Lockyer Valley Regional Council**  
**2018/2019 Budget and Long Term Financial Forecast 2019 to 2028**  
**Statement of Cash Flows**

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<b>Cash flows from operating activities:</b>										
Receipts from customers	54.26M	56.45M	58.44M	60.46M	62.55M	64.74M	66.97M	69.32M	71.74M	74.26M
Payment to suppliers and employees	(41.41M)	(42.17M)	(43.49M)	(44.60M)	(46.12M)	(47.87M)	(49.82M)	(51.32M)	(53.42M)	(55.31M)
Interest received	1.37M	1.43M	1.42M	1.43M	1.51M	1.64M	1.73M	1.85M	2.02M	2.22M
Finance costs	(1.21M)	(1.14M)	(1.06M)	(0.99M)	(0.90M)	(0.82M)	(0.73M)	(0.63M)	(0.53M)	(0.43M)
<b>Net cash inflow (outflow) from operating activities</b>	<b>13.00M</b>	<b>14.57M</b>	<b>15.31M</b>	<b>16.30M</b>	<b>17.05M</b>	<b>17.69M</b>	<b>18.15M</b>	<b>19.22M</b>	<b>19.80M</b>	<b>20.73M</b>
<b>Cash flows from investing activities:</b>										
Payments for property, plant and equipment	(20.08M)	(15.01M)	(17.87M)	(15.78M)	(14.19M)	(15.22M)	(16.92M)	(15.17M)	(14.34M)	(14.26M)
Subsidies, donations and contributions for new capital expenditure	3.10M	0.63M	0.44M	0.44M	0.44M	0.44M	0.60M	0.60M	0.60M	0.60M
Proceeds from sale of property, plant and equipment	1.24M	0.34M	0.70M	0.64M	0.45M	0.39M	0.37M	0.33M	0.23M	0.23M
Net transfer (to) from cash investments	0.84M	0.86M	0.88M	0.90M	0.93M	0.95M	0.97M	1.00M	1.02M	1.05M
<b>Net cash inflow (outflow) from investing activities</b>	<b>(14.91M)</b>	<b>(13.18M)</b>	<b>(15.85M)</b>	<b>(13.81M)</b>	<b>(12.37M)</b>	<b>(13.44M)</b>	<b>(14.98M)</b>	<b>(13.24M)</b>	<b>(12.49M)</b>	<b>(12.38M)</b>
<b>Cash flows from financing activities</b>										
Proceeds from borrowings	-	-	-	-	-	-	-	-	-	-
Repayment of borrowings	(1.48M)	(1.54M)	(1.62M)	(1.70M)	(1.78M)	(1.87M)	(1.96M)	(2.05M)	(2.15M)	(2.26M)
<b>Net cash inflow (outflow) from financing activities</b>	<b>(1.48M)</b>	<b>(1.54M)</b>	<b>(1.62M)</b>	<b>(1.70M)</b>	<b>(1.78M)</b>	<b>(1.87M)</b>	<b>(1.96M)</b>	<b>(2.05M)</b>	<b>(2.15M)</b>	<b>(2.26M)</b>
<b>Net increase (decrease) in cash held</b>	<b>(3.39M)</b>	<b>(0.16M)</b>	<b>(2.16M)</b>	<b>0.80M</b>	<b>2.89M</b>	<b>2.38M</b>	<b>1.21M</b>	<b>3.92M</b>	<b>5.16M</b>	<b>6.09M</b>
Cash at beginning of reporting period	18.27M	14.88M	14.73M	12.56M	13.36M	16.25M	18.63M	19.85M	23.77M	28.93M
<b>Cash Balance</b>	<b>14.88M</b>	<b>14.73M</b>	<b>12.56M</b>	<b>13.36M</b>	<b>16.25M</b>	<b>18.63M</b>	<b>19.85M</b>	<b>23.77M</b>	<b>28.93M</b>	<b>35.02M</b>

**Lockyer Valley Regional Council**  
**2018/2019 Budget and Long Term Financial Forecast 2019 to 2028**  
**Statement of Changes in Equity**

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<b>Asset revaluation surplus</b>										
Opening balance	254.96M	254.96M	254.96M	292.51M	292.51M	292.51M	332.09M	332.09M	332.09M	373.92M
Increase in asset revaluation surplus	-	-	37.54M	-	-	39.58M	-	-	41.83M	-
<b>Closing balance</b>	<b>254.96M</b>	<b>254.96M</b>	<b>292.51M</b>	<b>292.51M</b>	<b>292.51M</b>	<b>332.09M</b>	<b>332.09M</b>	<b>332.09M</b>	<b>373.92M</b>	<b>373.92M</b>
<b>Retained surplus</b>										
Opening balance	378.68M	384.26M	388.14M	392.64M	396.87M	401.63M	407.64M	415.27M	423.60M	432.08M
Net result	5.58M	3.88M	4.50M	4.23M	4.77M	6.00M	7.63M	8.33M	8.49M	8.53M
<b>Closing balance</b>	<b>384.26M</b>	<b>388.14M</b>	<b>392.64M</b>	<b>396.87M</b>	<b>401.63M</b>	<b>407.64M</b>	<b>415.27M</b>	<b>423.60M</b>	<b>432.08M</b>	<b>440.61M</b>
<b>Total</b>										
Opening balance	633.64M	639.22M	643.10M	685.14M	689.37M	694.14M	739.73M	747.36M	755.68M	806.00M
Net result	5.58M	3.88M	4.50M	4.23M	4.77M	6.00M	7.63M	8.33M	8.49M	8.53M
Increase in asset revaluation surplus	-	-	37.54M	-	-	39.58M	-	-	41.83M	-
<b>Closing balance</b>	<b>639.22M</b>	<b>643.10M</b>	<b>685.14M</b>	<b>689.37M</b>	<b>694.14M</b>	<b>739.73M</b>	<b>747.36M</b>	<b>755.68M</b>	<b>806.00M</b>	<b>814.53M</b>

**Lockyer Valley Regional Council**  
**2018/2019 Budget and Long Term Financial Forecast 2019 to 2028**  
**Relevant Measures of Financial Sustainability**

	Target	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Average
1 Operating Surplus Ratio	Between 0% and 10%	3.6%	4.6%	4.9%	4.7%	5.3%	7.0%	8.8%	9.5%	9.5%	9.2%	6.7%
(Net Operating Surplus / Total Operating Revenue) (%)												
2 Net Financial Asset / Liability Ratio	<= 60%	69.9%	64.9%	64.0%	58.3%	49.7%	42.8%	38.0%	29.6%	20.0%	9.7%	44.7%
((Total Liabilities - Current Assets) / Total Operating Revenue)												
3 Asset Sustainability Ratio	>90%	134.2%	90.5%	107.0%	96.5%	84.4%	89.3%	95.3%	93.0%	88.4%	81.3%	96.0%
(Capital Expenditure on the Replacement of Assets (renewals) / Depreciation Expense)												



**Lockyer Valley Regional Council**  
**2018/2019 Budget**  
**Percentage Change in Rates Levied from 2017/2018**

<b>General Rates Summary Category</b>	<b>2018 Levy</b>	<b>2019 Levy</b>	<b>Increase</b>	<b>% Change</b>
Urban Residential	4,811,811	4,932,001	120,190	2.50%
Rural Residential	9,909,545	10,157,262	247,718	2.50%
Vacant Land <sup>1</sup>	2,503,468	2,570,739	67,270	2.69%
Non-Principal Place of Residence & Multiple Dwellings	6,084,086	6,250,887	166,800	2.74%
Commercial	1,218,780	1,239,711	20,931	1.72%
Supermarkets	137,295	140,728	3,433	2.50%
Shopping Centres	413,067	423,394	10,327	2.50%
Small Petrol Stations	97,442	99,878	2,437	2.50%
Medium Petrol Stations	114,345	117,204	2,859	2.50%
Large Petrol Stations	160,558	164,572	4,014	2.50%
Extractive Industries	417,376	427,810	10,434	2.50%
Noxious & Offensive	101,152	103,681	2,528	2.50%
Motels, Caravan Parks & Camping Grounds	154,276	158,134	3,858	2.50%
Agriculture General	3,924,850	4,118,149	193,300	4.93%
Intensive Farming	104,681	111,487	6,806	6.50%
On Farm Packing Operations	67,680	72,080	4,400	6.50%
Compressors & Transformers	117,568	120,505	2,937	2.50%
Other	455,339	466,728	11,389	2.50%
<b>TOTAL</b>	<b>30,793,319</b>	<b>31,674,950</b>	<b>881,631</b>	<b>2.86%</b>

<b>Special &amp; Separate Charges</b>	<b>2018 Levy</b>	<b>2019 Levy</b>	<b>Increase</b>	<b>% Change</b>
Rural Fire Levy	301,779	302,280	501	0.17%
Emergency Preparedness Levy	1,754,721	1,758,224	3,503	0.20%
Environmental Levy	236,157	270,496	34,339	14.54%
Resilient Rivers Initiative	33,737	33,812	75	0.22%
Thomas Road Special Maintenance <sup>2</sup>	5,000	-	(5,000)	-100.00%
<b>TOTAL</b>	<b>2,331,394</b>	<b>2,364,812</b>	<b>33,418</b>	<b>1.43%</b>

<b>Waste Collection and Recycling Charges</b>	<b>2018 Levy</b>	<b>2019 Levy</b>	<b>Increase</b>	<b>% Change</b>
Waste Collection Commercial Dual Bins	256,417	284,616	28,199	11.00%
Waste Commercial Bins Waste Only	13,950	14,490	540	3.87%
Waste Collection Domestic Dual Bins	3,929,948	3,952,236	22,288	0.57%
Waste Domestic Dual Service UNI ONLY	9,576	9,972	396	4.14%
Extra Waste Bin Commercial	27,536	27,370	(166)	-0.60%
Extra Waste Bin Domestic	10,279	11,591	1,312	12.76%
Extra Waste Recycling Bin Commercial	2,908	3,300	392	13.48%
Extra Waste Recycling Bin Domestic	2,131	2,288	157	7.37%
Waste Management Charge	2,616,577	2,690,038	73,461	2.81%
<b>TOTAL</b>	<b>6,869,322</b>	<b>6,995,901</b>	<b>126,579</b>	<b>1.84%</b>

**TOTAL RATES & CHARGES LEVIED**

*(inc. Growth in assessments*

**39,994,035    41,035,663    1,041,628    2.60%**

*1 Jul 17 to 30 Jun 18)*

<sup>1</sup> A new category for Vacant Land has been created with properties transferred from Urban and Rural Residential.

<sup>2</sup> This charge has been discontinued from 1 July 2018.

# DETAILED SCHEDULES

## Business Unit - Child Care Centres

	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021
<b>Operating Revenue</b>			
Charges and Fees	400,000	412,000	424,360
Operating Grants and Subsidies	630,000	644,490	659,313
<b>Total Operating Revenue</b>	<b>1,030,000</b>	<b>1,056,490</b>	<b>1,083,673</b>
<b>Operating Expenses</b>			
Employee Costs	971,499	995,786	1,020,681
Goods and Services	100,516	102,979	105,502
Depreciation	16,000	16,392	16,794
<b>Total Operating Expenses</b>	<b>1,088,015</b>	<b>1,115,157</b>	<b>1,142,976</b>
<b>Operating Surplus/(Deficit) Before Capital Items</b>	<b>(58,015)</b>	<b>(58,667)</b>	<b>(59,303)</b>
<b>Capital Revenues and Expenses</b>			
Capital Grants, Subsidies and Contributions	-	-	-
<b>Operating Surplus/(Deficit) After Capital Items</b>	<b>(58,015)</b>	<b>(58,667)</b>	<b>(59,303)</b>
<b>Capital Expenses</b>			
Capital Expenditure Renewal / Upgrade	85,000	-	-
Capital Expenditure New	5,000	-	-
<b>Total Capital Expenses</b>	<b>90,000</b>	-	-
<b>Net Surplus/(Deficit) After Operating &amp; Capital Items</b>	<b>(148,015)</b>	<b>(58,667)</b>	<b>(59,303)</b>

## Business Unit - Waste Management

	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021
<b>Operating Revenue</b>			
Rates and Utility Charges (Gross)	7,007,200	7,252,452	7,506,288
Discount	(170,000)	(175,950)	(182,108)
Charges and Fees	566,000	582,980	600,469
Interest	31,000	31,155	31,311
Operating Contributions and Donations	45,600	46,968	48,377
Other Revenue	94,500	97,335	100,255
<b>Total Operating Revenue</b>	<b>7,574,300</b>	<b>7,834,940</b>	<b>8,104,592</b>
<b>Operating Expenses</b>			
Employee Costs	548,998	562,723	576,791
Goods and Services	4,051,548	4,150,811	4,252,506
Finance costs	174,000	165,718	157,829
Depreciation	410,000	420,045	430,336
<b>Total Operating Expenses</b>	<b>5,184,546</b>	<b>5,299,296</b>	<b>5,417,462</b>
<b>Operating Surplus/(Deficit) Before Capital Items</b>	<b>2,389,754</b>	<b>2,535,644</b>	<b>2,687,129</b>
<b>Capital Revenues and Expenses</b>			
Capital Grants, Subsidies and Contributions	-	-	-
<b>Operating Surplus/(Deficit) After Capital Items</b>	<b>2,389,754</b>	<b>2,535,644</b>	<b>2,687,129</b>
<b>Capital Expenses</b>			
Capital Expenditure Renewal / Upgrade	295,000	42,000	42,000
Capital Expenditure New	289,000	1,050,000	1,180,000
Loan Redemption	201,000	210,568	220,591
<b>Total Capital Expenses</b>	<b>785,000</b>	<b>1,302,568</b>	<b>1,442,591</b>
<b>Net Surplus/(Deficit) After Operating &amp; Capital Items</b>	<b>1,604,754</b>	<b>1,233,076</b>	<b>1,244,539</b>

### Business Unit - Staging Post Café

	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021
<b>Operating Revenue</b>			
Revenue - Sales	1,050,000	1,081,500	1,113,945
<b>Total Operating Revenue</b>	<b>1,050,000</b>	<b>1,081,500</b>	<b>1,113,945</b>
<b>Operating Expenses</b>			
Employee Costs	898,779	921,248	944,280
Goods and Services	409,200	419,225	429,496
Finance costs	900	921	942
Depreciation	24,000	24,588	25,190
<b>Total Operating Expenses</b>	<b>1,332,879</b>	<b>1,365,983</b>	<b>1,399,908</b>
<b>Operating Surplus/(Deficit) Before Capital Items</b>	<b>(282,879)</b>	<b>(284,483)</b>	<b>(285,963)</b>
<b>Capital Revenues and Expenses</b>			
Capital Grants, Subsidies and Contributions	-	-	-
<b>Operating Surplus/(Deficit) After Capital Items</b>	<b>(282,879)</b>	<b>(284,483)</b>	<b>(285,963)</b>
<b>Capital Expenses</b>			
Capital Expenditure Renewal / Upgrade	-	-	-
Capital Expenditure New	20,000	-	-
<b>Total Capital Expenses</b>	<b>20,000</b>	<b>-</b>	<b>-</b>
<b>Net Surplus/(Deficit) After Operating &amp; Capital Items</b>	<b>(302,879)</b>	<b>(284,483)</b>	<b>(285,963)</b>

**FOR INFORMATION**

# **LISTING OF PROPOSED CAPITAL WORKS**

Worksheet Name	2019		
	Values		Net Cost To Council
	Grant Funding	Total Costs	
<b>Corporate &amp; Community Services</b>			
<b>Disaster Management</b>			
Flood Camera System Upgrade	-	70,000	70,000
Flood Intelligence System	-	10,000	10,000
Alert Forecaster Gauge Mulgowie	-	40,000	40,000
Flooded Road Hot Spot Sensors	-	30,000	30,000
<b>Disaster Management Total</b>	-	150,000	150,000
<b>Facilities</b>			
Buildings & Facilities Asset Replacement Program	-	221,000	221,000
Cochrane Street Units	-	20,000	20,000
Laidley Swimming Pool	-	35,000	35,000
Static safety lines - various facilities building	-	30,000	30,000
Laidley Pioneer Village	-	50,000	50,000
Murphys Creek Community Centre	-3,000	9,000	6,000
Gatton Showgrounds	-305,000	605,000	300,000
Laidley Cultural Centre	-	100,000	100,000
Lockyer Valley Sports & Aquatic Centre	-	25,000	25,000
Gatton Depot	-	205,000	205,000
Laidley Community Centre	-	30,000	30,000
Gatton Shire Hall	-	100,000	100,000
Lockyer Valley Indoor Sports Centre	-	55,000	55,000
Withcott Sports Centre - Sewerage	-	20,000	20,000
Blenheim Public Toilets	-	25,000	25,000
Lockyer Valley Equestrian Centre	-	50,000	50,000
Multiple Venues - Solar Initiatives	-	250,000	250,000
Office Accommodation Review	-	30,000	30,000
<b>Facilities Total</b>	-308,000	1,860,000	1,552,000
<b>Gatton Child Care Centre</b>			
Landscaping	-	10,000	10,000
Replace all internal & child proof gates and doors	-	5,000	5,000
Gatton Child Care Centre	-	45,000	45,000
Update Children's equipment	-	5,000	5,000
<b>Gatton Child Care Centre Total</b>	-	65,000	65,000
<b>Gatton Library</b>			
Gatton Library redevelopment	-	20,000	20,000
<b>Gatton Library Total</b>	-	20,000	20,000
<b>Information Technology</b>			
GIS Enhancement	-	50,000	50,000
Implement BCP Functionality	-	50,000	50,000
Website Upgrade	-	50,000	50,000
LVCC Point of Sale	-	20,000	20,000
Skype for Business	-	20,000	20,000
Data Centre Upgrades	-	50,000	50,000
Technology One (P&R, CES, ECM, IntraMaps)	-	650,000	650,000
Audio Video Equipment	-	30,000	30,000
Network Perimeter Security (Firewalls)	-	75,000	75,000
Network Cabinets & Cabling	-	20,000	20,000
MS Office 365	-	50,000	50,000
Digital Signatures	-	50,000	50,000
Cyber Security	-	100,000	100,000
Printers/Scanners Renewal	-	60,000	60,000
UPS Renewal	-	25,000	25,000
Switches Renewal	-	63,000	63,000
Wireless Access Points	-	25,000	25,000
<b>Information Technology Total</b>	-	1,388,000	1,388,000
<b>Public Order &amp; Safety</b>			
Unidentified CCTV Works	-	10,000	10,000
Das Neumann Haus CCTV	-4,980	4,980	0
<b>Public Order &amp; Safety Total</b>	-4,980	14,980	10,000



Worksheet Name	2019		
	Values		Net Cost To Council
	Grant Funding	Total Costs	
<b>SES</b>			
Laidley SES Floor Coverings	-	14,000	14,000
Gatton SES Driveway Improvement	-	10,000	10,000
Roof ventilation	-	5,000	5,000
<b>SES Total</b>	-	29,000	29,000
<b>Transfer Stations</b>			
Bitumen Sealing at Transfer Stations	-	60,000	60,000
Survey and Fencing of Transfer Stations	-	35,000	35,000
Transfer Stations Landscaping	-	20,000	20,000
Landscaping	-	15,000	15,000
Gatton - Weighbridge Platform/ramp	-	25,000	25,000
Laidley Waste Facility - Shed	-	75,000	75,000
Gatton and Laidley - Telemetry	-	50,000	50,000
Waste Transfer Station for improved compliance	-	130,000	130,000
Pest (weeds & fireants) washdown provision	-	70,000	70,000
Gatton Site - sedimentation dam	-	9,000	9,000
Waste management signage review and replacement	-	15,000	15,000
Oil buildings	-	10,000	10,000
Gatton Plant shed	-	10,000	10,000
Additional digital cameras for sites	-	30,000	30,000
<b>Transfer Stations Total</b>	-	554,000	554,000
<b>Waste Collection</b>			
Garbage Truck Turnarounds	-	30,000	30,000
<b>Waste Collection Total</b>	-	30,000	30,000
<b>Information Management</b>			
Records Relocation	-	100,000	100,000
<b>Information Management Total</b>	-	100,000	100,000
<b>Health and Regulatory Services</b>			
Shade Shelters for Cattle Yards	-	10,000	10,000
Upgrade Gate	-	15,000	15,000
Dog Off Leash Area(s)	-	50,000	50,000
Security fencing for dog runs	-	7,500	7,500
Lockyer Valley Animal Management Facility	-	20,000	20,000
<b>Health and Regulatory Services Total</b>	-	102,500	102,500
<b>Kensington Grove Community Childcare</b>			
Refurbish and Paint interior & exterior of building	-	15,000	15,000
Kensington Grove Child Care	-	5,000	5,000
Update children's furniture & outdoor equipment	-	5,000	5,000
<b>Kensington Grove Community Childcare Total</b>	-	25,000	25,000
<b>Corporate &amp; Community Services Total</b>	<b>-312,980</b>	<b>4,338,480</b>	<b>4,025,500</b>
<b>Executive Office</b>			
<b>Regional Development Management</b>			
Entry Statements	-	40,000	40,000
<b>Regional Development Management Total</b>	-	40,000	40,000
<b>Tourism Initiatives</b>			
Event Promotion Stands and Props	-	40,000	40,000
<b>Tourism Initiatives Total</b>	-	40,000	40,000
<b>Legal Services</b>			
Property Management & Disposal Strategy	-585,000	335,000	-250,000
<b>Legal Services Total</b>	<b>-585,000</b>	<b>335,000</b>	<b>-250,000</b>
<b>Executive Office Total</b>	<b>-585,000</b>	<b>415,000</b>	<b>-170,000</b>
<b>Infrastructure Works &amp; Services</b>			
<b>Capital Program Delivery</b>			
Hickey Street, Gatton	-	390,000	390,000
Kerb and channel rehabilitation programme - various	-	290,000	290,000
Culvert renewals - Lake Clarendon Way (TIDS)	-60,000	150,000	90,000
Bitumen Reseal Program - Various (R2R)	-181,115	800,000	618,885
Stormwater improvements, Gatton	-	250,000	250,000

Worksheet Name	2019		
	Values		
	Grant Funding	Total Costs	Net Cost To Council
NDRRA Capital Works	-980,000	1,175,000	195,000
Gaul Street, Gatton CH 0 - 300	-	350,000	350,000
Forestry Road bridge, Vinegar Hill	-	130,000	130,000
William St footpaths, Gatton	-	20,000	20,000
Gravel Resheeting Program (R2R)	-100,000	850,000	750,000
Peters Street, Gatton CH 0 - 173	-	240,000	240,000
Summerholm Road, Summerholm (TIDS)	-50,000	100,000	50,000
Black Spot programme - awaiting funding decision	-600,500	750,500	150,000
Centenary Park lighting, Gatton	-41,500	83,000	41,500
Railway Street Gatton town lighting	-52,500	105,000	52,500
Dolleys Rd upgrade, Withcott	-	240,000	240,000
Blanchview Road signage, Blanchview (TIDS)	-10,000	20,000	10,000
Lockyer Valley District School, Gatton (TIDS)	-50,000	100,000	50,000
Laidley High School, Laidley (TIDS)	-50,000	100,000	50,000
Mountain Road widening, Summerholm (TIDS)	-75,000	150,000	75,000
Back Flagstone Road, Iredale	-	260,000	260,000
Airforce Road culvert and approaches (TIDS)	-156,765	313,530	156,765
Railway crossings safety improvements	-	30,000	30,000
Stevens Road. upgrade and bitumen seal	-	150,000	150,000
Drainage works - Tew Ct and Rogers Drive, Gatton	-	50,000	50,000
Drainage works - White Gums Road, Hatton Vale	-	80,000	80,000
Urban stormwater drain inlet protection audit	-	40,000	40,000
Golf Links Drive, Gatton, signs and lines safety improvements	-	17,500	17,500
Spencer Street Shared Pathway Upgrade - PCNP application	-99,000	198,000	99,000
Hannant Road, Kensington Grove (TIDS)	-50,000	100,000	50,000
Guardrail renewals	-	45,000	45,000
Lake Clarendon Way, Lake Clarendon CH 0 - 1500	-	385,000	385,000
Princess Street road pavement, Gatton	-	250,000	250,000
Jordan Street, Gatton CH 0 - 150	-	210,000	210,000
Edward Street, Laidley CH 0 - 270	-	290,000	290,000
Head Street, Laidley CH 0 - 450	-	400,000	400,000
Gehrke Hill Road, Summerholm CH 100 - 1000	-	350,000	350,000
Thallon Road, Kensington Grove CH 2700 - 4500 (TIDS)	-225,446	450,892	225,446
Bridge - minor remedial works	-	90,000	90,000
Cooper Street, Laidley	-60,000	120,000	60,000
Hayes Street, Laidley CH 340 - 730	-	400,000	400,000
<b>Capital Program Delivery Total</b>	<b>-2,841,826</b>	<b>10,523,422</b>	<b>7,681,596</b>
<b>Depot</b>			
Loose Tools & Equipment	-	10,000	10,000
Gatton Depot Quarry Bays	-	20,000	20,000
<b>Depot Total</b>	<b>-</b>	<b>30,000</b>	<b>30,000</b>
<b>Fleet</b>			
Trucks	-338,000	1,240,000	902,000
Trailers	-	25,000	25,000
Mowers	-25,000	164,000	139,000
Passenger Vehicles	-74,000	296,000	222,000
Light Commercial Vehicles	-165,000	663,000	498,000
Earthmoving equipment	-50,000	250,000	200,000
Crane Mechanism in Workshop	-	15,000	15,000
<b>Fleet Total</b>	<b>-652,000</b>	<b>2,653,000</b>	<b>2,001,000</b>
<b>Parks &amp; Open Spaces</b>			
Lake Apex Tree Planting	-	4,400	4,400
Lake Apex Storage Shed	-	4,950	4,950
Rotary Park BBQ Shelter	-	4,400	4,400
Centenary Park, Gatton	-	83,000	83,000
Hatton Vale Park engagement & design	-	60,000	60,000
Centenary Park	-	4,050	4,050
Laidley Recreation Reserve bollard replacement	-	49,000	49,000
Lake Apex - upgrade of steps	-	27,500	27,500
Lake Apex Shelter, Gatton	-	19,800	19,800
Lake Apex fingerboard signage	-	8,800	8,800

Worksheet Name	2019		
	Values		Net Cost To Council
	Grant Funding	Total Costs	
Lions Park, Laidley - install bollards	-	62,390	62,390
Lions Park irrigation renewal, Laidley	-	16,500	16,500
Rotary Park BBQ, Gatton	-	10,169	10,169
Jean Biggs Park, Withcott	-	21,000	21,000
Fred Gillam Park Play equipment	-	7,000	7,000
Murphys Creek Ground seating	-	8,500	8,500
Murphys Creek Cricket Ground fence	-	30,000	30,000
6 Elizabeth Street, Withcott	-	10,000	10,000
Sprinbrook Park bollard installation	-	32,000	32,000
Forest Hill Place	-	10,000	10,000
Plainland roundabout landscaping upgrades	-37,500	75,000	37,500
Gatton Revitalisation - various	-	49,500	49,500
Park Structure Assessment	-	16,500	16,500
<b>Parks &amp; Open Spaces Total</b>	<b>-37,500</b>	<b>614,459</b>	<b>576,959</b>
<b>Cemetery</b>			
Gatton Cemetery Seating	-	7,700	7,700
Laidley Columbarium	-	29,150	29,150
Gatton Cemetery Expansion Works	-	275,000	275,000
<b>Cemetery Total</b>	<b>-</b>	<b>311,850</b>	<b>311,850</b>
<b>Infrastructure Works &amp; Services Total</b>	<b>-3,531,326</b>	<b>14,132,731</b>	<b>10,601,405</b>
<b>Organisational Development &amp; Planning</b>			
<b>Staging Post Café</b>			
Roadside Signage for whole of complex	-	20,000	20,000
<b>Staging Post Café Total</b>	<b>-</b>	<b>20,000</b>	<b>20,000</b>
<b>Sport Recreation and Community Grants</b>			
Implementation of Sport & Rec Plan	-	50,000	50,000
Purchase of new wide area mower	-	70,000	70,000
<b>Sport Recreation and Community Grants Total</b>	<b>-</b>	<b>120,000</b>	<b>120,000</b>
<b>Planning Scheme</b>			
Planning Scheme	-	430,000	430,000
Scheme feedback/BRFS Phase 4 - local flood planning	-40,000	100,000	60,000
Master Planning - future urban - Gatton cbd	-30,000	75,000	45,000
Flood Modelling - DM & planning - Thornton	-20,000	50,000	30,000
Flood Modelling - DM & planning - LTPS	-20,000	50,000	30,000
Engineering (not included in expert report to come)	-24,000	60,000	36,000
Cooper St Mitigation	-40,000	100,000	60,000
Flood modelling - DM & planning	-18,000	45,000	27,000
Local Government Infrastructure Plan	-	50,000	50,000
Flood investigations	-30,000	75,000	45,000
Plainland Structure Planning	-	50,000	50,000
<b>Planning Scheme Total</b>	<b>-222,000</b>	<b>1,085,000</b>	<b>863,000</b>
<b>Organisational Development &amp; Planning Total</b>	<b>-222,000</b>	<b>1,225,000</b>	<b>1,003,000</b>
<b>Grand Total</b>	<b>-4,651,306</b>	<b>20,111,211</b>	<b>15,459,905</b>



**REGIONAL COUNCIL**